

**TO:** CT State Community College Cabinet

**FROM:** Kerry A. Kelley  
Vice President of Finance and Administration, CFO

**DATE:** September 9, 2024

**RE:** Board Resolution on Restoration of Student-Facing Services

On August 28, the Board of Regents passed a resolution directing CT State to develop a plan to strategically restore or adjust certain student services affected by the FY 24-25 deficit mitigation efforts (see Attachment A). The plan should prioritize key student service areas such as:

- Library Hours
- Tutoring Services
- Disability Services
- Academic Advising and Counseling
- Mental Health Support
- Wraparound Services (food pantry, transportation, childcare)
- Emergency Student Funding

The plan should align with CT State's strategic priorities and goals, provide a timeline, and identify a funding source. The plan will be presented to the Board's committees on Academic and Student Affairs, and Finance and Infrastructure at their regular October meeting.

President Maduko has charged me with leading this effort on behalf of CT State. The recommendations for restoration should reflect broad public input from students, faculty, and staff. Accordingly, each campus CEO/President is being asked to work through local campus governance to develop a prioritized list of items impacted by recent deficit mitigation to be restored. The college Vice Presidents are being asked to evaluate the budget under their autonomy for a prioritized list of restorations. Further the college Vice Presidents should convene any councils in their vertical area for recommendations on restoration of student-facing services.

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All recommendations for restoration of student-facing services should be made on the attached template (see Attachment B). These must be received electronically by Theresa Robbins by noon on Friday, September 27, 2024.

Thank you in advance for your leadership in making recommendations. Please do not hesitate to contact me if you have any questions.

Attachments

CC: College Senate President, Professor Elle Van Dermark  
Lloyd Blanchard, CSCU CFO  
Campus Directors/Associate Directors of Finance  
Campus Associate Deans of Campus Operations

# CSCU Board of Regents

## RESOLUTION

concerning

STUDENT SERVICES AT CT STATE COMMUNITY COLLEGE

August 28, 2024

**WHEREAS,** The Board of Regents recognizes, as we begin the 2024-25 academic year, the critical importance of prioritizing key student support services at the 12 CT State campuses, which serve many first-generation and non-traditional students, and seeks to align these priorities with the strategic and necessary use of available resources;

**WHEREAS,** The Board of Regents is responsible for the coordination of “programs and services” among the institutions within its jurisdiction to ensure that such programs and services best serve the higher educational interests of the Connecticut State Colleges and Universities System and its students in accordance with Section 10a-6(a) of the Connecticut General Statutes; and

**WHEREAS,** On November 15, 2023, CT State presented a deficit mitigation plan to the Board of Regents. This plan included adjustments to current services as part of a comprehensive strategy to achieve the necessary deficit reduction, with the goal of minimizing the impact on students; now, therefore, be it

**RESOLVED,** That the Board of Regents directs the CSCU Chancellor, in collaboration with the President of CT State, to present to the Board of Regents Finance & Infrastructure Committee and the Board’s Academic & Student Affairs Committee, during their regularly scheduled October committee meetings, a plan to strategically restore and/or adjust certain student services across CT State affected by the FY2024/FY2025 deficit mitigation efforts; and be it further

**RESOLVED,** That the plan should prioritize the key student service areas, such as Library Hours; Tutoring Services; Disability Services; Academic Advising and Counseling; Mental Health Support; Wraparound Services (Food Pantry, Transportation, Childcare); and Emergency Student Funding; and be it further

**RESOLVED,** That the plan must align with the institution’s strategic priorities and goals, provide a timeline, and identify funding sources for the strategic adjustment of student services, including the proposed allocation, as may be necessary, from CT State’s available undesignated reserves for this purpose. Upon review and recommendation by the Board’s committees on Finance and Infrastructure and Academic and Student Affairs, the plan will be submitted for final approval by the Board of Regents.

A True Copy:

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Pamela A. Heleen, Secretary  
Board of Regents for Higher Education



